

# 1<sup>st</sup> Half and 2<sup>nd</sup> Quarter of Fiscal 2008 Financial Results

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- This presentation contains forward-looking statements. These statements are based on expectations in light of the information currently available, assumptions that are subject to risks and uncertainties which could cause actual results to differ materially from these statements.
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- This material contains information on pharmaceuticals (including compounds under development), but this information is not intended to make any representations or advertisements regarding the efficacy or effectiveness of these preparations nor provide medical advice of any kinds.



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# **Overview of Financial Results** for 1<sup>st</sup> Half and 2<sup>nd</sup> Quarter of Fiscal 2008

\* Financial results of Sciele are not included.

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#### **Financial Results (Consolidated & Non-consolidated)**

<b><u>Billions of yen</u></b>	FY2008	FY2007	Y on Y	
<consolidated></consolidated>	1st half	1st half	change (%)	Change
Sales	105.0	104.1	0.9	0.9
<b>Operating income</b>	18.4	17.1	7.7	1.3
<b>Ordinary income</b>	18.9	17.1	10.6	1.8
Net income	11.8	10.7	9.7	1.1
< Non-consolidated >	>			
Net sales	100.0	96.2	3.9	3.8
<b>Operating income</b>	16.2	15.1	7.6	1.1
<b>Ordinary income</b>	17.9	15.9	12.4	2.0
Net income	11.4	9.0	26.3	2.4





#### **Financial Position and Cash Flows (Consolidated)**

<b>Billions of yen</b>	9/30/2008	3/31/2008	Change
< Financial Position >	913012000	5/51/2000	Change
Total assets	415.7	413.7	2.0
Net assets	341.6	342.2	(0.6)
Equity ratio (%)	82.1	82.7	(0.6)
Net assets per share (yen)	1018.96	1020.31	(1.35)
	FY2008	FY2007	Change
<cash flows=""></cash>	1st half	1st half	Change
Net cash used in operating activities	18.3	9.1	9.2
Net cash used in investing activities	8.7	(8.5)	17.2
Net cash used in financing activities	(4.6)	(4.0)	(0.6)
Total	22.2	(3.4)	25.6
Cash & cash equivalents at the end of period	89.8	71.1	-





#### **Sales by Segment (Consolidated)**

<b>Billions of yen</b>	FY2008	FY2007	Y on Y	
	1st half	1st half	change (%)	Change
Prescription drugs	74.3	74.2	0.1	0.1
Flomox	12.1	12.4	(2.2)	(0.3)
Crestor	8.3	4.4	88.4	3.9
Flumarin	5.5	6.3	(13.8)	(0.8)
Rinderon	5.2	5.3	(2.8)	(0.1)
Vancomycin	4.6	5.5	(16.8)	(0.9)
OxyContin	4.0	3.2	25.0	0.8
Imunace	3.6	6.4	(43.9)	(2.8)
Claritin	3.3	2.9	14.4	0.4
Finibax	1.3	1.2	12.9	0.1
Irbetan	1.0	-	-	1.0
Avelox	0.7	0.8	(14.8)	(0.1)
Export/Overseas operating	4.1	2.9	38.8	1.2
Contract manufacturing	3.0	2.6	13.8	0.4
OTC and quasi-drugs	2.8	2.9	(2.0)	(0.1)
Diagnostics	1.7	1.7	(0.2)	0.0
Royalty income	17.8	15.4	14.9	2.4
Crestor	16.6	14.4	14.9	2.2
Real estate & others	1.3	4.2	(68.9)	(2.9)
Total	105.0	104.1	0.9	0.9



\* Sales of prescription drugs are shown on a non-consolidated basis.

### **Operating Income**

<b>Billions of yen</b>	<b>FY2008</b>	FY2007	Y on Y	
	1st half	1st half	change (%)	Change
Sales	105.0	104.1	0.9	0.9
[Royalty income]	[17.8]	[15.4]	[14.9]	[2.4]
	31.4	33.3		
	[37.8]	[39.1]		
Cost of sales	32.9	34.6	(4.9)	(1.7)
Gross profit	72.0	69.4	3.7	2.6
	51.0	50.2		
SG&A expenses	53.6	52.3	2.4	1.3
Selling & General expenses	32.8	32.7	0.2	0.1
R&D expenses	20.7	19.5	6.1	1.2
	17.6	16.5		
<b>Operating income</b>	18.4	17.1	7.7	1.3



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# **Forecast for Fiscal 2008**

\* Financial results of Sciele are not included.

#### **Financial Results (Consolidated & Non-consolidated)**

<b>Billions of yen</b>	FY2008	FY2007	Y on Y	
<consolidated></consolidated>	Forecast	Results	change (%)	Change
Sales	231.0	214.2	7.8	16.8
<b>Operating income</b>	<b>48.0</b>	40.3	18.8	7.7
<b>Ordinary income</b>	<b>48.0</b>	39.8	20.4	8.2
Net income	30.0	25.0	19.7	5.0
<non-consolidated></non-consolidated>	•			
Sales	220.0	201.0	9.5	19.0
<b>Operating income</b>	44.5	36.3	22.3	8.2
<b>Ordinary income</b>	<b>46.0</b>	37.2	23.5	8.8
Net income	29.0	22.4	29.0	6.6



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#### Sales by Segment (Consolidated)

<u>Billions of yen</u>	FY2008	FY2007	Y on Y	
	Forecast	Results	change (%)	Change
Prescription drugs	160.9	155.1	3.7	5.8
Flomox	27.5	28.6	(3.9)	(1.1)
Crestor	20.0	10.4	91.5	9.6
Flumarin	11.0	12.2	(9.7)	(1.2)
Rinderon	10.0	10.0	0.0	0.0
Vancomycin	9.5	10.6	(10.4)	(1.1)
Claritin	9.5	9.0	5.5	0.5
Oxycontin	8.5	6.6	28.6	1.9
Imunace	7.2	11.7	(38.4)	(4.5)
Finibax	3.3	2.5	30.3	0.8
Irbetan	2.5	-	-	2.5
Avelox	2.0	1.9	5.3	0.1
Pirespa	0.5	-	-	0.5
Differin	0.4	-	-	0.4
Export/Overseas operating	8.8	6.3	40.0	2.5
Contract manufacturing	6.3	5.8	6.9	0.5
OTC and quasi-drugs	5.8	5.6	2.2	0.2
Diagnostics	3.2	3.3	(5.6)	(0.1)
Royalty income	41.8	32.0	30.5	9.8
Crestor	39.4	29.8	32.0	9.6
Real estate & others	4.2	5.8	(28.0)	(1.6)
Total	231.0	214.2	7.8	16.8

\* Sales of prescription drugs are shown on a non-consolidated basis. 9



#### **Operating Income (Consolidated)**

<b>Billions of yen</b>	<b>FY2008</b>	FY2007	Y on Y	
	Forecast	Results	change (%)	Change
Sales	231.0	214.2	7.8	16.8
[Royalty income]	[41.8]	[32.0]	[30.5]	<b>[9.8]</b>
	30.7 [37.5]	32.0 [37.6]		
Cost of Sales	71.0	68.5	3.5	2.5
Gross profit	160.0	145.6	9.8	14.4
	48.5	<b>49.1</b>		
SG&A expenses	112.0	105.2	6.4	6.8
Selling & General expenses	<b>66.0</b>	<b>64.9</b>	1.6	1.1
<b>R&amp;D</b> expenses	<b>46.0</b>	40.2	14.2	5.8
	20.8	18.9		
<b>Operating income</b>	48.0	40.3	18.8	7.7





## **Dividend Policy**

## • FY2008 forecast: 28 yen per share (as planned)

Target for FY2009 and beyond:

Payout ratio (consolidated) 35%

**Dividend policy remains the same, after Sciele acquisition** 







### **Overseas Strategy**

#### the 2<sup>nd</sup> Mid-term Business Plan

- Move at least 5 products to Phase II or later by the end of FY2009
- Simultaneously develop multiple in-house products in Japan, the US and Europe
- Forge strategic alliances for each products

#### **Medium to Long Term Goals**

- Establish a sales infrastructure in the US
- Continuously expand in-house product pipeline
- Educate personnel to enable adaptation to globalization

## Accelerate globalization by acquisition of Sciele



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**Completion of Sciele Acquisition** 

# • October 8, 2008:

Completion of the tender offer 92.0% of the shares outstanding were tendered

• October 9, 2008:

Sciele became a wholly-owned subsidiary of Shionogi USA Holdings, Inc. by short-form merger

• Acquisition Price :

\$ 31 per share, total \$ 1,099 million

**Total \$ 1,424 million including the redemption of senior convertible notes** 



### **Governing Structure in the US**



Decided future governing structure in the US (see diagram above) and have begun discussing synergies between Sciele and Shionogi USA



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## **Acquisition Financing**

Bridge loans: 110 billion yen

**Cash on hand: Approximately 45 billion yen** 

In the future, after comprehensively examining market trends or costs, it is planned that bridge loans will be switched to permanent loans including long-term borrowing and corporate bonds





### **Benefits expected from Acquisition**

- Increase profitability by selling Shionogi's in-house products through Sciele's sales force
  - Immediately acquire a nationwide sales network with more than 700 MRs
  - Utilize highly capable know-how concerning product launches and sales in the US
  - Leverage Sciele's strong sales force in the cardiovascular and metabolic areas
- Enhance expertise in development activities and in-licensing activities in the US
- Cost reduction as a group by exchanging know-how on manufacturing
- Tax savings through optimizing tax structure
- Improve infrastructure of operating system in the US
  - Strengthen functions of marketing, pharmaceutical affairs and administration





### **Impact on Financials**

	FY2008	FY2009	2010FY	FY2011	
<b>&lt;</b> Financial Forecast of Sciel	Units: 1	million dollar			
Sales	105	500	650	780	
<b>Operating income</b>	30	140	200	250	
<b>※ FY2008: OctDec.</b>					
<impact acquisition="" from="" resulting=""> Units: billion ye</impact>				s: billion yen	
Net interest payment (Approx.)	L 1	L 2	L 2	L 2	
Amortization of IPR&D, goodwill & intangible assets and fair value of inventory	Amount will be announced promptly following the final settlement of accounts			U	
Impost on EDS	Dilutive	Accretive	Accretive	Accretive	
Impact on EPS	Diluuve	Accretive	Accretive	Accretive	
SHIONOGI & CO., LTD.				18	

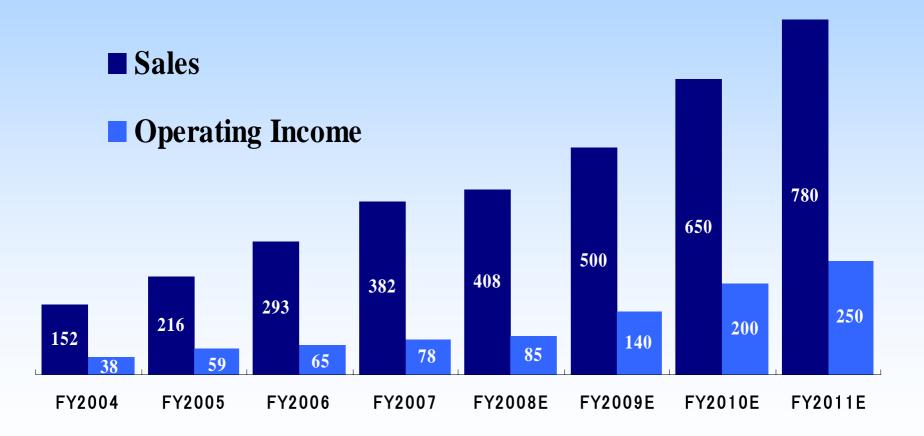
**Acquisition of Sciele** 

**Sciele's Continuous Growth** 

<Financial Forecasts of Sciele>

(Units: million dollar)

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🔳 SHIONOGI & CO., LTD.

#### **Sciele's Growth Strategy**

(Units: million dollar)

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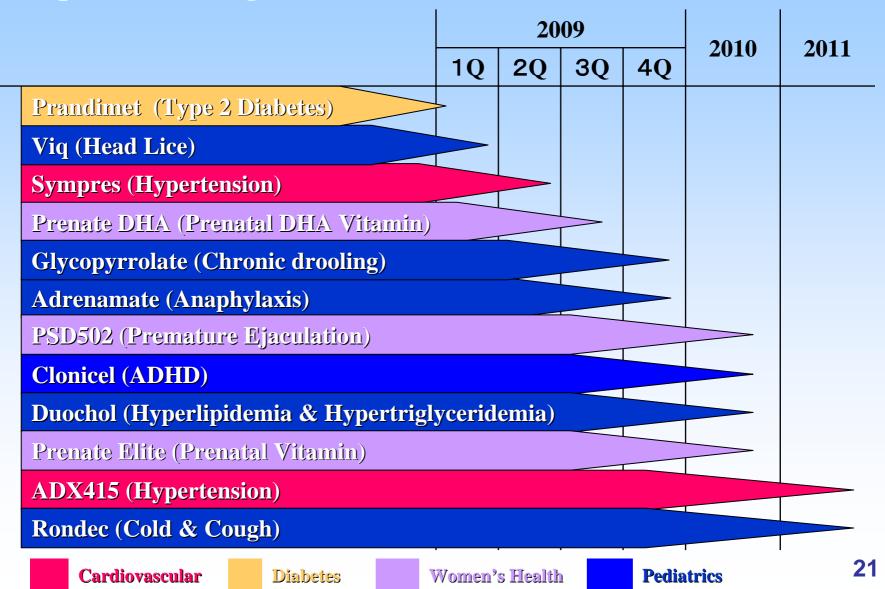
		(	non uonar)
Therapeutic areasStrategy toward growth		Sales forecast	
		FY2008	FY2011
Diabetes	Expand the market share of Prandin together with the launch of Prandimet (Type2 diabetes), while sustaining sales of Fenoglide/Triglide	116	215
Cardiovascular	Strengthen position in hypertension through launches of Sympres/Sympres XR, (Hypertension), while maintaining NLPS (Angina) sales	147	195
Women's Healthcare	Expand the market share of Prenate Family through launches of new formulations, Launch PSD502, (Premature Ejaculation)	72	160
Pediatrics	Expand the sales of Allegra OS/ODT (Allergies), Orapred ODT (Asthma) and Twinject, and initiate launches of Adrenamate (Anaphylaxis), Viq (Head Lice) and Clonicel (ADHD)	73	210



#### **Acquisition of Sciele**

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#### **Pipeline Leading Sciele's Growth**





# **Pipeline**

#### Pipeline



#### Change of Phases (1) (since July, 2008)

- Differin®gel (Adapalene, Acne vulgaris)
  - Launched on October 21, 2008
- Pirespa<sup>®</sup> (Pirfenidone, Idiopathic pulmonary fibrosis)
  - Marketing and manufacturing approval on October 16, 2008
- S-021812 (Peramivir, Influenza)
  - Started phase III as Asian multi-national study in September, 2008
- S-811717 (Oxycodone HCl, Cancer pain)
  - Started phase III in Japan (Moderate to severe cancer pain)
- S-0373 (Non-peptide mimetic of TRH, Spinocerebellar ataxia)
  - Preparation for phase II in Japan by Kissei, licensee of the product
- S-555739 (PGD2 receptor antagonist, Allergic disease)
  - Started proof of mechanism (PoM) studies in Europe
- S-222611 (Her2/EGFR dual inhibitor, Malignant tumor)
  - Preparation for phase I in Europe

#### Pipeline



### Change of Phases (2) (since July, 2008)

### • NS75B (LHRH antagonist, Benign prostatic hypertrophy)

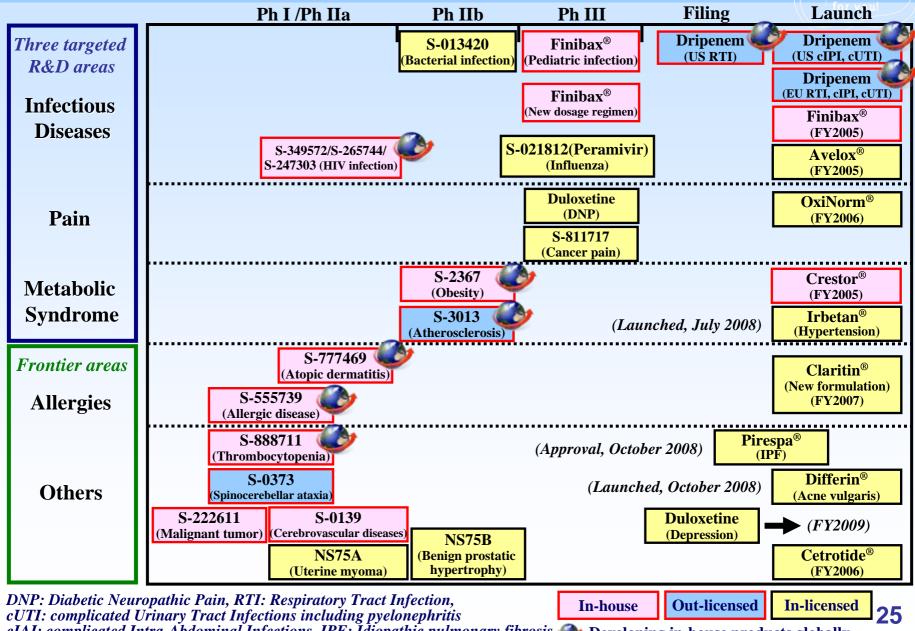
- Completed phase II study in Japan
  - Improvement of I-PSS of NS75B groups was seen in dose dependent manner, although it was not statistically significant compared with placebo group due to a high placebo response. In patients with severer disease, the difference of effect expanded between NS75B and placebo.
  - The statistically significant reduction of prostate volume was observed
- Preparation for a new study in Japan including higher dose divided into two doses with two week interval being used in overseas

### • S-777469 (CB2 receptor agonist, Atopic dermatitis)

- Completed phase IIa studies for short term treatment (1W&4W) in Japan
  - With a longer term therapy, it was found that the S-777469 group tended to show an improvement in DS greater than placebo group, although there was no statistically significant difference between groups
- A 12-week dosing Phase IIa study is ongoing in the US
- A topical formulation of follow-up candidate is under development with an eye to enter into the clinical stage next year

\*LHRH : Luteinizing Hormone-Releasing Hormone, I-PSS: International Prostate Symptom 24 Score, DS: Dermatitis Score

### **Pipeline (As of November, 2008)**



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cIAI: complicated Intra-Abdominal Infections, IPF: Idiopathic pulmonary fibrosis Developing in-house products globally