

# 1<sup>st</sup> Half of Fiscal 2015 Financial Results

October 29, 2015



#### S-O-N-G for you!

## **Summary of 1H FY2015**

#### **Short term**

- Sales on track
- Operating income, ordinary income and net income higher than 1H forecasts, and also higher than the levels achieved in 1H of any prior fiscal year

#### Mid term

 Global growth of HIV franchise began contributing to Shionogi group as the basis for mid- to long-term growth

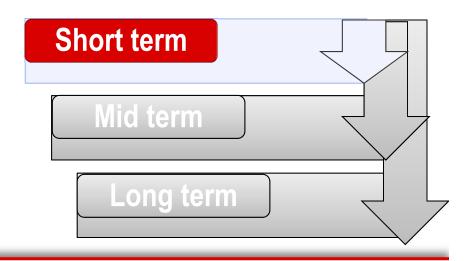
#### Long term

 Continued good progress in the development of pipeline compounds in infectious diseases and pain/CNS as future growth drivers





# Overview of 1<sup>st</sup> Half FY2015 Financial Results





## **Financial Results (Consolidated)**



(Unit: B yen)

	FY2015 forecasts
Sales	296.0
Operating income	72.5
Ordinary income	79.5
Profit attributable to owners of parent	52.0

FY2	.015	Achieve-	FY2014	Υo	n Y
1H forecasts	1H results	ment (%)	1H results	change (%)	change
138.0	138.3	100.2	129.8	6.5	8.5
28.5	33.9	119.1	22.7	49.4	11.2
28.0	34.8	124.3	31.4	10.7	3.4
17.0	21.4	125.8	9.7	120.2	11.7

 Operating income, ordinary income and profit attributable to owners of the parent are higher than the levels achieved in the 1H of any prior year; especially, ordinary income continued to reach record high levels in each of 4 consecutive years Note: All numerical values are rounded to the nearest unit

Exchange rate (average)	FY2015 forecasts	FY2015 1H results
USD (\$) – JPY (¥)	120	121.9
EUR (€) – JPY (¥)	130	135.1
GBP (£) – JPY (¥)	175	187.9

## **Financial Position (Consolidated)**



(Unit: B yen)

#### **♦** Financial Position

#### Assets

#### **Current assets**

- Cash and deposits +23.4
- Accounts receivable (13.0); dividends received from ViiV (12.5)

#### Non-current assets

- Investment securities; rise in stock market +4.1, effect of exchange rate change +1.4, sales (1.8)
- Liabilities

#### **Current liabilities**

- Income taxes payable (4.7)
- Consumption tax payable (2.9)
- Net assets
  - Retained earnings +12.3; net income
     +21.4, cash dividends paid (9.1)
  - Accumulated other comprehensive income +5.5

	3/31/2015	9/30/2015	change
Total assets	602.9	611.1	8.2
Current Assets	259.9	264.4	4.5
Non-current assets	343.0	346.7	3.7
Total liabilities	124.0	114.2	(9.8)
Current liabilities	67.8	57.1	(10.7)
Non-current liabilities	56.2	57.1	0.9
Net assets	478.9	496.8	17.9
Equity ratio	78.7%	80.5%	1.8%



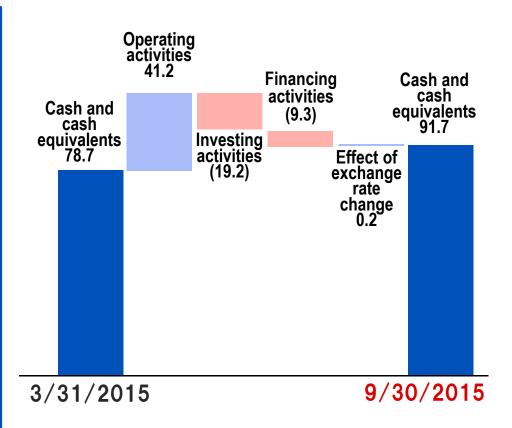
## **Cash Flow (Consolidated)**



(Unit: B yen)

#### Cash Flow

- Net cash providing by operating activities
  - Income before income taxes +34.6
  - Decrease in notes and accounts receivable-trade (6.6)
  - Reduction in inventory (1.8)
  - Interest and dividends income received +14.4; accounts receivable as dividends from ViiV +13.2 including currency exchange fluctuations
- Net cash provided by investing activities
  - Payments into time deposits (11.4); surplus fund management of dividend from ViiV (11.3)
  - Investment securities; purchase (7.5), redemption +5.0
  - Proceeds from sales of investment securities +2.1
- Net cash provided by financing activities
  - Cash dividends paid (9.1)





#### S-O-N-G for you!

## Statement of Income (Consolidated)

(Unit: B yen)

	FY2	015	Achievement	FY2014	Yo	n Y
	1H forecasts	1H results	(%)	1H results	change (%)	change
Prescription drugs	79.2	78.4	99.0	77.0	1.9	1.4
Total of 3 key products	37.2	35.9	96.5	34.0	5.5	1.9
Total of 8 strategic products	49.4	47.5	96.1	45.7	3.9	1.8
Overseas subsidiaries/export*	14.8	14.7	99.5	13.8	6.7	0.9
Shionogi Inc.	9.0	8.4	93.5	7.4	13.5	1.0
Osphena <sup>®</sup>	3.0	2.6	86.0	1.7	52.9	0.9
C&O	3.4	3.3	98.3	3.3	1.9	0.0
Contract manufacturing*	3.7	3.7	99.5	6.9	(46.1)	(3.2)
OTC and quasi-drugs	2.5	2.6	102.9	2.5	4.9	0.1
Royalty income	36.5	37.5	102.6	28.3	32.4	9.2
Royalty income for the sales of Crestor® and HIV franchise	32.0	35.0	109.5	24.4	43.6	10.6
Crestor <sup>®</sup>	-	23.7	-	24.4	(3.0)	(0.7)
HIV franchise	-	11.4	-	-	-	11.4
Others	1.3	1.4	108.3	1.5	(5.9)	(0.1)
Total	138.0	138.3	100.2	129.8	6.5	8.5

Eight strategic products: Crestor®, Irbetan® franchise, Cymbalta® (3 key products), and OxyContin® franchise, Finibax®, Differin®, Pirespa®, Rapiacta®





## **Japan: Sales of 8 Strategic Products**

(Unit: B yen)

	FY2	015	achievement	FY2014	Y on Y		
	1H forecasts	1H results	(%)	1H results	change (%)	change	
Prescription drugs	79.2	78.4	99.0	77.0	1.9	1.4	
Crestor <sup>®</sup>	21.3	20.4	95.8	21.1	(3.1)	(0.7)	
Irbetan <sup>®</sup> franchise	8.2	8.3	101.5	7.5	10.5	0.8	
Cymbalta <sup>®</sup> *	7.7	7.2	93.4	5.5	31.5	1.7	
Total of 3 key products	37.2	35.9	96.5	34.0	5.5	1.9	
OxyContin <sup>®</sup> franchise	5.3	5.2	97.2	5.3	(2.4)	(0.1)	
Finibax <sup>®</sup>	1.9	2.1	110.7	1.9	8.9	0.2	
Differin <sup>®</sup>	1.9	1.6	81.8	1.8	(13.5)	(0.2)	
Pirespa <sup>®</sup>	3.0	2.8	92.0	2.6	5.8	0.2	
Rapiacta <sup>®</sup>	0.1	(0.0)	-	0.1	-	(0.1)	
Total of 8 strategic products	49.4	47.5	96.1	45.7	3.9	1.8	
[percent of sales]	[62.4]	[60.5]	-	[59.4]	-	-	





(Unit: B yen)

#### Change in Sales vs. Previous Year

◆ Prescription drugs +1.4

Increased sales of the 8 strategic products
Decreased sales of existing products (generic penetration impact was within assumed range)

- ◆ Overseas subsidiaries/export +0.9 Increased sales of Osphena® (Shionogi Inc.) Divestiture of an existing product (Shionogi Inc.)
- ◆ Contract manufacturing
  Reduced due to the modification of Cymbalta®
  contract
  Increased API for DTG
- ◆ Royalty income; Crestor®/HIV franchise +10.6 Increased royalty from HIV franchise Decreased royalty from Crestor® and others

Y on Y 1H FY2014 129.8 results +8.5 8 strategic products 1.8 (0.4)Long listed drugs, etc. Shionogi Inc. 1.0 **C&O** 0.0 Overseas (0.1)subsidiaries/export Contract (3.0)manufacturing, etc. **Royalty income** 9.2 1H FY2015 138.3 results





## **Statements of Income (Consolidated)**

	FY2015		vs. forec	asts	FY2014	Y or	ıΥ
	1H forecasts	1H results	achievement (%)	Difference	1H results	change (%)	change
Sales	138.0	138.3	100.2	0.3	129.8	6.5	8.5
[Royalty* income]	32.0	35.0	109.5	3.0	24.4	43.6	10.6
	25.6 [33.3]	26.4 [35.3]			29.4 [36.2]		
Cost of sales	35.3	36.5	103.3	1.2	38.1	(4.4)	(1.6)
Gross profit	102.7	101.8	99.1	(0.9)	91.7	11.0	10.1
SG&A expenses	53.8 74.2	49.1 67.9	91.5	(6.3)	53.1 69.0	(1.6)	(1.1)
Selling & general expenses	50.2	46.1	91.7	(4.1)	45.8	0.6	0.3
R&D expenses	24.0	21.8	91.0	(2.2)	23.2	(5.9)	(1.4)
Operating income	28.5	24.5 33.9	119.1	5.4	17.5 22.7	49.4	11.2
[Excluding royalty* income]	(3.5)	(1.1)	-	2.4	(1.7)	-	0.6
Non-operating income and expenses	L0.5	P0.9	-	1.4	P8.7	-	(7.8)
Ordinary income	28.0	<sup>25.2</sup> 34.8	124.3	6.8	31.4	10.7	3.4
Extraordinary income and loss		L0.1	124.5	(0.1)	P0.2	-	(0.3)
Income before income taxes	28.0	34.6	123.7	6.6	31.7	9.4	2.9
Total income taxes, etc.	11.0	13.3	120.6	2.3	22.0	(39.6)	(8.7)
Profit attributable to owners of parent	17.0	21.4	125.8	4.4	9.7	120.2	11.7

Note: Small numbers in red are percent of sales, and numbers in red provided in parentheses are percent of sales excluding royalties 10 \* Royalty income from AstraZeneca and ViiV for the sales of Crestor® and HIV franchise



#### Change in Earning Structure vs. Previous Year

Cost of sales ratio

Positive factor: the modification of Cymbalta® contract

Negative factor: planned out-license did not occur during 1H, increased contract manufacturing for DTG

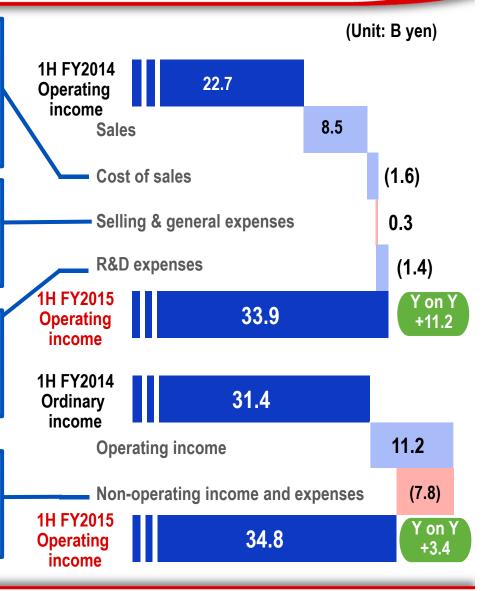
**♦** Selling & general expenses

Decreased due to re-scheduling Osphena® DTC campaign from 1Q to 2Q, and continued cost management

♦ R&D expenses

Decreased due to continued careful cost management focusing investment on high-priority development programs

◆ Non-operating income and expenses Decreased due to dividend from ViiV in 1Q FY2014, and effect of exchange rate change



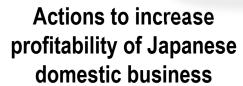


#### **Achievements in 1H FY2015**



Strengthening Japanese business as a business base Strengthening capability to support new global products

Developing an operating structure independent of royalty income



- Cymbalta®: Expansion of sales in depression area and enhancing presence in pain area
- More focused investment in high-priority SG&A expenses

# Steady progress on development programs

- Cymbalta® (pain associated with fibromyalgia),
   Mulpleta® Approvals
- Naldemedine, S-033188,
   Cymbalta<sup>®</sup> (pain associated with osteoarthritis)

# Operating income excluding royalty income is exceeded the original plan

- Improved inventory turnover (months of stock in inventory) 9/30/2014: 7.9 months 9/30/2015: 7.0 months
- Steady cost management

#### **Strong growth of the HIV franchise**

- Increase in global sales
- Significant increase in royalty from ViiV

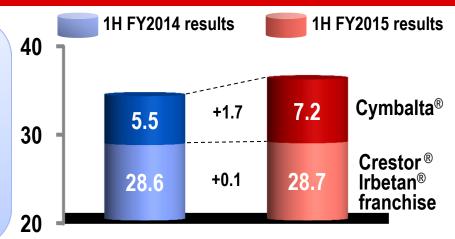


#### 1st Half FY2015 Financial Results

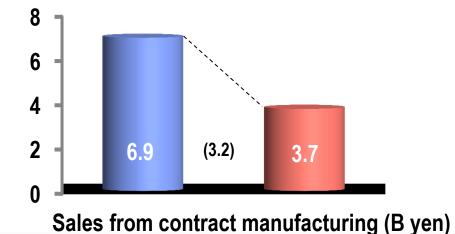
#### Modification of Cymbalta® Contract Contributed to Consolidated Performance

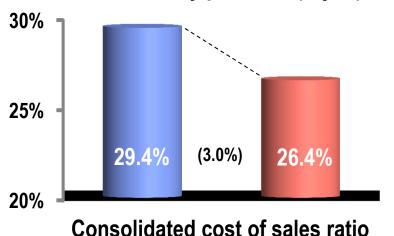
# Both Shionogi and Eli Lilly Japan K.K. strengthened their promotional activities Sales of Cymbalta® brand showed strong growth

- Shionogi received remuneration for its promotional activity
  - Increase in sales of ethical pharmaceutical products
- Revised API price based on the modified contract
  - Decreased sales from contract manufacturing but improved cost of goods ratio











S-0-N-G

# Key Actions for 2H FY2015 Based on Achievements in 1H

Strengthening
Japanese business
as a business base

Strengthening capability to support new global products

Developing an operating structure independent of royalty income

- Accelerate expansion of sales of Cymbalta<sup>®</sup>
- Rapid market penetration of Mulpleta<sup>®</sup> and Actair <sup>®</sup>
- New business scope of the Human Health Care Division
- Activities for NDA submission and launch of S-877503

- Maximize the value of Osphena<sup>®</sup>
- Expand of sales of Rabeprazole in China
- Establish platform for NDA submission and launch of naldemedine
- Achieve the target cost of sales ratio
- Improve inventory turnover
- Sustain and further increase tight control over operating costs



## **FY2015 Financial Forecasts**



#### **FY2015 Financial Forecasts**

# Revision of FY2015 Financial Forecasts (Consolidated)

(Unit: B yen)

FY2015								FY2014	Y on Y
		full year 1H 2H				F12014	change		
	original	revised	change	results	original	revised	change	results	(%)
Sales	296.0	301.5	5.5	138.3	158.0	163.2	5.2	274.0	10.0
Operating income	72.5	78.0	5.5	33.9	44.0	44.1	0.1	50.4	54.9
Ordinary income	79.5	88.0	8.5	34.8	51.5	53.2	1.7	77.9	13.0
Profit attributable to owners of parent	52.0	59.0	7.0	21.4	35.0	37.6	2.6	44.1	33.9

Exchange rate (average)	FY2015 forecasts (original)	FY2015 forecasts (revised)	change
USD (\$) – JPY (¥)	120	120	-
EUR (€) – JPY (¥)	130	130	-
GBP (£) – JPY (¥)	175	180	5





## **Revision of Sales by Segments (Consolidated)**

(Unit: B yen)

							(Onit. i		
		FY2015					FY2014	Y on Y	
	aninin al	Full year	abanana	1H	2H				change
	original	revised	change	results	original	revised	change	results	(%)
Prescription drugs	167.0	167.0	-	78.4	87.8	88.6	0.8	161.4	3.5
Crestor <sup>®</sup>	44.4	44.4	-	20.4	23.1	24.0	0.9	43.6	1.8
Irbetan <sup>®</sup> franchise	17.0	17.0	-	8.3	8.8	8.7	(0.1)	15.1	12.4
Cymbalta <sup>®</sup> * <sup>1</sup>	17.4	17.4	-	7.2	9.7	10.2	0.5	10.9	59.0
Total of 3 key products	78.8	78.8	-	35.9	41.6	42.9	1.3	69.7	13.1
OxyContin <sup>®</sup> franchise	10.7	10.7	-	5.2	5.4	5.5	0.1	10.3	4.3
Finibax <sup>®</sup>	3.8	3.8	-	2.1	1.9	1.7	(0.2)	4.0	(4.5)
Differin <sup>®</sup>	3.8	3.8	-	1.6	1.9	2.2	0.3	3.9	(1.9)
Pirespa <sup>®</sup>	5.4	5.4	-	2.8	2.4	2.6	0.2	5.4	0.6
Rapiacta <sup>®</sup>	2.8	2.8	-	(0.0)	2.7	2.8	0.1	2.6	5.8
Total of 8 strategic products	105.3	105.3	-	47.5	55.9	57.8	1.9	95.8	9.9
Overseas subsidiaries/export*2	30.4	30.4	-	14.7	15.6	15.7	0.1	28.7	6.0
Shionogi Inc.	17.4	17.4	-	8.4	8.4	9.0	0.6	15.9	9.1
Osphena <sup>®</sup>	7.4	7.4	-	2.6	4.4	4.8	0.4	4.6	61.9
C&O	8.0	8.0	-	3.3	4.6	4.7	0.1	6.9	15.6
Contract manufacturing*2	7.6	7.6	-	3.7	3.9	3.9	0.0	15.6	(51.3)
OTC and quasi-drugs	4.7	4.7	-	2.6	2.2	2.1	(0.1)	4.6	3.0
Royalty income	83.3	88.8	5.5	37.5	46.8	51.3	4.5	60.7	46.3
Crestor <sup>®</sup>	74.5	80.0	5.5	23.7	42.5	45.0	2.5	47.4	50.2
HIV franchise			0.0	11.4	72.0	75.0	2.5	5.8	30.2
Others	3.0	3.0	-	1.4	1.7	1.6	(0.1)	3.1	(2.2)
Total	296.0	301.5	5.5	138.3	158.0	163.2	5.2	274.0	10.0



<sup>\*1</sup> Remuneration for promotional activity from FY2015

<sup>\*2</sup> The accounting policy for API for dolutegravir was changed from export to contract manufacturing in FY2014

#### **FY2015 Financial Forecasts**



## **Revision of Statement of Income (Consolidated)**

(Unit: B yen)

				FY2015				FY2014	Y on Y
		full year		1H	1H 2H				change
	original	revised	change	results	original	revised	change	results	(%)
Sales	296.0	301.5	5.5	138.3	158.0	163.2	5.2	274.0	10.0
[Royalty* income]	74.5	80.0	5.5	35.0	42.5	45.0	2.5	53.2	50.2
Coat of calco	24.8 [33.2] 73.5	24.4 [33.2] 73.5		26.4 [35.3] 36.5	24.2 [33.1] 38.2	22.7 [31.3] 37.0	(4.2)	30.0 [37.2] 82.2	(10.6)
Cost of sales	13.3	13.3	-	30.3	30.2	31.0	(1.2)	02.2	(10.0)
Gross profit	222.5	228.0	5.5	101.8	119.8	126.2	6.4	191.8	18.9
	50.7	49.8		49.1	48.0	50.3		51.6	
SG&A expenses	150.0	150.0	-	67.9	75.8	82.1	6.3	141.4	6.1
Selling & general expenses	101.0	101.0	-	46.1	50.8	54.9	4.1	92.6	9.1
R&D expenses	49.0	49.0	-	21.8	25.0	27.2	2.2	48.9	0.3
	24.5	25.9		24.5	27.8	27.0		18.4	
Operating income	72.5	78.0	5.5	33.9	44.0	44.1	0.1	50.4	54.9
[Excluding royalty* income]	(2.0)	(2.0)	-	(1.1)	1.5	(0.9)	(2.4)	(2.9)	
Non-operating income and expenses	P7.0	P10.0	3.0	P0.9	P7.5	P9.1	1.6	P27.5	-
Ordinary income	<sup>26.9</sup> 79.5	29.2 88.0	8.5	25.2 34.8	32.6 <b>51.5</b>	<sup>32.6</sup> 53.2	1.7	28.4 77.9	13.0

Note: Small numbers in red are percent of sales, and numbers in red provided in parentheses are percent of sales excluding royalties \* Royalty income from AstraZeneca and ViiV for the sales of Crestor® and HIV franchise

#### S-O-N-G for you!

#### **Dividend Forecasts**

- Maximize enterprise value by balancing three key factors; return to shareholders, investment for further growth and strategic opportunities
- Sharing our mid- to long-term profit growth with our shareholders by increasing returns as appropriate
- Dividend forecast for FY2015: 60 yen

	re	DOE	ROE			
	full-year	year-end	year-end annual		KOL	
FY2014	24.00	28.00	52.00	3.7%	9.4%	
Original FY2015	28.00	(forecast) 28.00	(forecast) <b>56.00</b>	_	(planned) 10.6%	
Revised FY2015	28.00	(forecast) 32.00	(forecast) <b>60.00</b>	_	(forecast)	



#### **Forward-Looking Statements**



- Forecast or target figures in this material are neither official forecasts of earnings and dividends nor guarantee of target, achievement and forecasts, but present the midterm strategies, goals and visions. Official earnings guidance should be referred to in the disclosure of the annual financial report (*kessan tanshin*) in accordance with the rules set by Tokyo Stock Exchange.
- Materials and information provided during this presentation may contain so-called "forward-looking statements". These statements are based on current expectations, forecasts and assumptions that are subject to risks and uncertainties which could cause actual outcomes and results to differ materially from these statements.
- Risks and uncertainties include general industry and market conditions, and general domestic and international economic conditions
  such as interest rate and currency exchange fluctuations. Risks and uncertainties particularly apply with respect to product-related
  forward-looking statements. Product risks and uncertainties include, but are not limited to, technological advances and patents attained
  by competitors; challenges inherent in new product development, including completion of clinical trials; claims and concerns about
  product safety and efficacy; regulatory agency's examination period, obtaining regulatory approvals; domestic and foreign healthcare
  reforms; trend toward managed care and healthcare cost containment; and governmental laws and regulations affecting domestic and
  foreign operations.
- For products that are approved, there are manufacturing and marketing risks and uncertainties, which include, but are not limited to, inability to build production capacity to meet demand, unavailability of raw materials, and failure to gain market acceptance.
- Shionogi disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise.
- This material is presented to inform stakeholders of the views of Shionogi's management but should not be relied on solely in making investment and other decisions.
- You should rely on your own independent examination of us before investing in any securities issued by our company. Shionogi shall
  accept no responsibility or liability for damage or loss caused by any error, inaccuracy, misunderstanding or changes of target figures or
  any other use of this material.
- This English presentation was translated from the original Japanese version. In the event of any inconsistency between the statements in the two versions, the statements in the Japanese version shall prevail.

