



FY 2017 Financial Results

(April 2017 – March 2018)

May 9, 2018
Isao Teshirogi, Ph. D.
President and CEO



Agenda



- 1. Overview of FY2017 Financial Results (P.3-12)
- 2. FY2018 Business Plan (P.13-21)
- 3. Shareholder Return (P.22-23)



1. Overview of FY2017 Financial Results



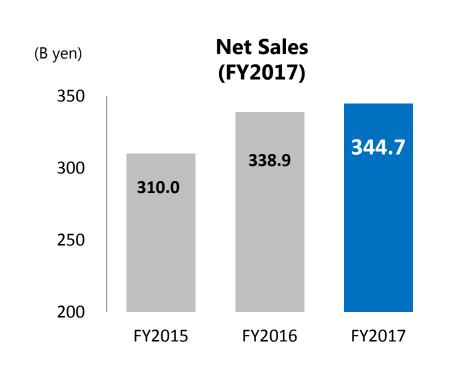
Highlight (1): Constant Top-line Growth

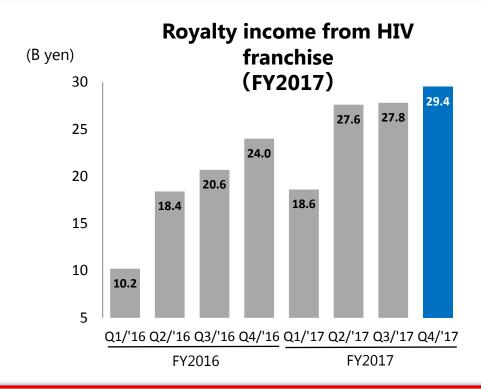


♦ Net Sales: 344.7 B yen (+1.7%)

Increased for 3 consecutive years

Royalty income: 103.5 B yen (+41.2%) from HIV franchise

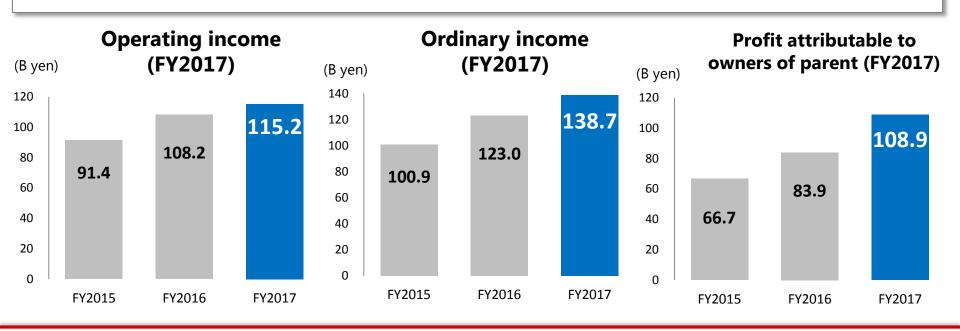






Highlight (2): All Profit Measures were over 100 B yensand Higher Than the Levels Achieved in Prior Years

- Operating income: 115.2 B yen (+6.5%), higher than the levels achieved in prior Fiscal Years for three consecutive years
- vs prior FY
 Ordinary income: **138.7 B yen** (+12.7%), higher than the levels achieved in prior Fiscal Years for six consecutive years
- vs prior FY
 Profit attributable to owners of parent: **108.9 B yen** (+29.8%), higher than the levels achieved in prior Fiscal Years for two consecutive years





Financial Results (Consolidated)



(Unit: B yen)

		FY2017				Y on Y	
	Forecasts (beginning of FY*)	Forecasts (revised**)	Results	Achievem ent (%)	Results	Change (%)	Change (B yen)
Sales	340.0	345.0	344.7	99.9%	338.9	1.7%	5.8
Operating income	112.5	113.5	115.2	101.5%	108.2	6.5%	7.0
Ordinary income	123.5	132.0	138.7	105.1%	123.0	12.7%	15.7
Profit attributable to owners of parent	92.0	101.0	108.9	107.8%	83.9	29.8%	25.0

•	Profit was over	100	B	yen
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• Each profit measure was higher than the levels achieved in prior fiscal years

Exchange rate (average)	FY2017 forecasts	FY2017 results
USD (\$) – JPY (¥)	110	110.86
GBP (£) – JPY (¥)	140	146.96
EUR (€) – JPY(¥)	120	129.68



^{*} Forecasts announced on May 10, 2017

^{**} Forecasts revised on October 30, 2017

Statements of Income (Consolidated)



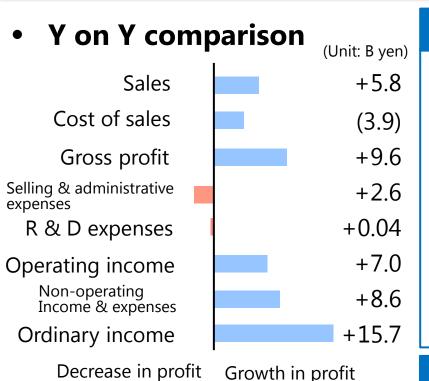
	FY2017				FY2016	Υc	on Y
	Forecasts (beginning of FY*)	Forecasts (revised**)	Results	Achievement (%)	Results	Change (%)	Change (B yen)
Sales	340.0	345.0	344.7	99.9	338.9	1.7	5.8
	22.5	22.2	21.4		23.0		
Cost of sales	76.5	76.5	73.9	96.6	77.8	(5.0)	(3.9)
Gross profit	263.5	268.5	270.8	100.8	261.1	3.7	9.6
	44.4	44.9	45.1		45.1		
SG&A expenses	151.0	155.5	155.5	100.3	152.9	1.7	2.6
Selling & administrative	29.1	29.0	27.7		27.5		
expenses	99.0	100.0	95.6	95.6	93.0	2.8	2.6
·	15.3	15.9	17.4		17.7		
R&D expenses	52.0	55.0	59.9	109.0	59.9	0.1	0.04
	33.1	32.9	33.4		31.9		
Operating income	112.5	113.5	115.2	101.5	108.2	6.5	7.0
Non-operating							
income & expenses	P11.0	P18.5	P23.5	-	P14.9	58.0	8.6
0 l' '	36.3	38.3	40.2		36.3		
Ordinary income	123.5	132.0	138.7	105.1	123.0	12.7	15.7



^{*} Forecasts announced on May 10, 2017

^{**} Forecasts revised on October 30, 2017

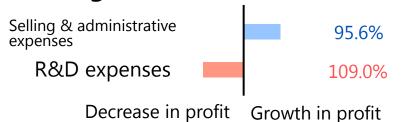
Y on Y Comparison and Main Variation Factors NG (Statements of Income)



Main Variation Factors (Y on Y)

- Sales
 - Sales growth of strategic products
 - Increase in royalty income from HIV franchise
 - Receive payments for Xofluza^{TM*}
 - Sales decrease of Crestor® due to share capture by generic competitors
- SG & A expenses:
 - Selling & administrative expenses: +2.6 B yen
 - Upfront investment to new products
- Non-operating income & expenses
 - Increase in dividends by increase in royalty income from HIV franchise from ViiV

Progress vs Revised forecasts



Main Variation Factors (vs Revised forecasts)

- Cost of sales: Improved by 0.8%
 - Sales of various products and increase in royalty income
- SG & A expenses: progresses as expected
 - Selling & administrative expenses: -4.4 B yen
 - R&D expenses: +4.9 B yen
 - Progress of global development of Xofluza™



Sales by Segments (Consolidated)



						,	t. D yell)
	FY2017				FY2016	Y on Y	
	Forecasts (beginning of FY*)	Forecasts (revised**)	Results	Achieveme nt (%)	Results	change (%)	Change (B yen)
Prescription drugs	143.9	144.1	139.2	96.6	158.0	(11.9)	(18.8)
Overseas subsidiaries/export	25.4	25.5	23.6	92.6	29.2	(19.1)	(5.6)
Shionogi Inc.	12.0	11.2	10.6	94.6	17.9	(40.7)	(7.3)
Osphena [®]	4.6	3.9	3.7	94.7	4.7	(22.2)	(1.0)
Contract manufacturing	15.3	15.4	16.9	110.1	12.1	39.8	4.8
OTC and quasi- drugs	7.5	7.0	7.2	103.5	6.8	6.7	0.45
Royalty income	145.0	150.3	155.0	103.1	115.7	34.0	39.4
HIV franchise	103.0	103.3	103.5	100.2	73.3	41.2	30.2
Crestor [®]	22.0	22.5	22.6	100.4	33.0	(31.6)	(10.4)
Others	20.0	24.5	29.0	118.1	9.4	209.9	19.6
Others	2.9	2.7	2.6	97.4	17.1	(84.8)	(14.5)
Total	340.0	345.0	344.7	99.9	338.9	1.7	5.8

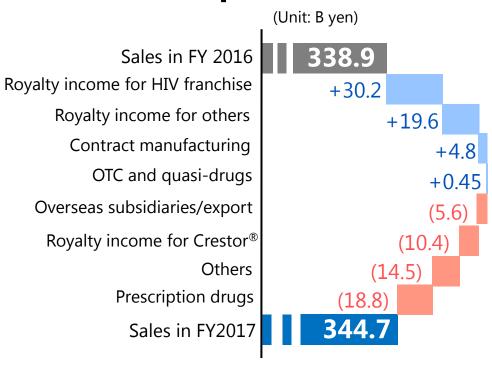


^{*} Forecasts announced on May 10, 2017

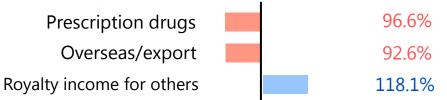
^{**} Forecasts revised on October 30, 2017

Y on Y Comparison and Main Variation Factors NG (Sales by Segments)

Y on Y comparison



Progress vs Revised forecasts



Main Variation Factors (Y on Y change: +5.8 B yen, +1.7%)

- Royalty income

 - Sales growth of HIV franchise Received payments for Xofluza^{TM*}
- Contract manufacturing
 - Increase in API for dolutegravir
- Overseas subsidiaries/export
 - Decrease in royalty for authorized generic
- Prescription drugs
 - Sales growth of strategic products
 - Sales decrease due to transfer of marketing rights of long-listed drugs
 - Sales decrease of Crestor® due to share capture by generic competitors

Main Variation Factors (vs Revised Forecasts: -0.3 B yen, -0.1%)

- Prescription drugs
 - Sales decrease due to share capture by generic competitors
- Overseas subsidiaries/export
 - Decrease in royalty for authorized generic in US
- Royalty income for others
 - Réceived payments for Xofluza™



Sales of Prescription Drugs in Japan



							(Offic. b yell	
		FY2017				Yo	n Y	
	Forecasts (beginning of FY*)	Forecasts (revised**)	Results	Achievement (%)	Results	Change (%)	Change (B yen)	
Cymbalta [®]	25.3	26.0	23.5	90.6	19.0	23.7	4.5	
Intuniv [®]	0.62	2.0	1.9	94.0	-	-	1.9	
Symproic [®]	0.38	0.60	0.60	99.9	-	-	0.60	
Xofluza TM	-	-	2.4	-	-	-	2.4	
Total of Strategic Products	26.3	28.6	28.4	99.5	19.0	49.5	9.4	
Actair [®]	0.13	0.13	0.12	96.5	0.08	60.9	0.05	
Mulpleta [®]	0.17	0.17	0.16	95.5	0.13	26.2	0.03	
Pirespa [®]	6.0	6.0	6.5	108.3	5.8	10.4	0.61	
OxyContin [®] franchise	8.9	8.9	8.7	97.7	9.7	(10.2)	(0.99)	
Rapiacta [®]	2.8	2.8	3.3	120.5	2.9	16.7	0.48	
Brightpoc [®] Flu	0.93	0.92	1.1	122.1	1.0	14.1	0.14	
Glashvista [®]	0.69	0.31	0.30	95.6	0.55	(46.4)	(0.26)	
Total of New Products	45.8	47.7	48.6	101.9	39.1	24.2	9.5	
Crestor [®]	36.4	34.4	29.3	85.2	43.1	(32.1)	(13.8)	
Irbetan [®] franchise	14.8	14.8	14.6	98.5	15.3	(4.5)	(0.69)	
Others	46.9	47.2	46.8	99.1	60.5	(22.7)	(13.8)	
Prescription Drugs	143.9	144.1	139.2	96.6	158.0	(11.9)	(18.8)	

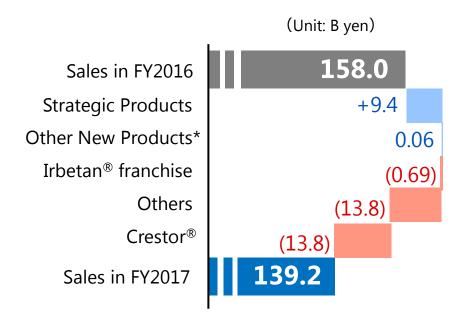


^{*} Forecasts announced on May 10, 2017

^{**} Forecasts revised on October 30, 2017

Y on Y Comparison and Main Variation Factors (Sales of Prescription Drugs in Japan)

Y on Y comparison



Progress vs Revised forecasts



Main Variation Factors (Y on Y change: -18.8 B yen, -11.9%)

- Strategic Products
 - Cymbalta®: Sales growth mainly in pain market
 - Favorable sales growth after launch of new products such as Intuniv[®], Symproic[®], and XofluzaTM
- Others
 - Sales decrease due to transfer of marketing rights of long-listed drugs
- Crestor[®]
 - Sales decrease due to share capture by generic competitors

Main Variation Factors (vs Revised forecasts: -4.9 B yen, -3.4%)

- Crestor[®]
 - Sales decrease due to share capture by generic competitors





2. FY2018 Business Plan



Basic Strategy in FY2018



Investment

- In order to ensure continuous growth
 - > Advance pipeline by clarifying priorities and focusing resources
 - > Investment in in-licensing to expand pipeline

Sales

 "Sales growth of the new products" by enhancing our earning power

FY2018 is a year to invest for sustainable growth and to build a Shionogi with more earning power



Financial Forecasts (Consolidated)



(Unit: B yen)

	FY2018 forecasts		FY2017 Y on Y		ı Y
	Full year	1H	Results	Change (%)	change (B yen)
Sales	346.5	164.0	344.7	0.5	1.8
Operating income	119.0	44.5	115.2	3.3	3.8
Ordinary income	140.0	54.5	138.7	0.9	1.3
Profit attributable to owners of parent	111.0	43.1	108.9	2.0	2.1

Achieve income and profit growth in FY2018

Exchange rate (average)	FY2018 forecasts	FY2017 results
USD (\$) – JPY (¥)	105	110.86
GBP (£) – JPY (¥)	145	114.96
EUR (€) – JPY(¥)	130	129.68



Plans/Elements for Growth in FY2018



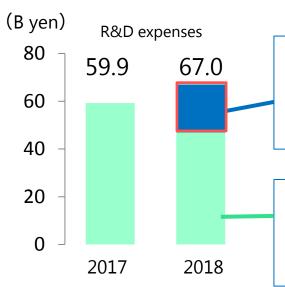
	Challenge	Plan/Element for Growth
Investment	Developing the next growth drivers	 Investment in high-priority pipeline assets Strategic investments for sustainable growth
Sales	 Japan> Price reduction due to the drug price revision US> Influence of mounting concern regarding Opioid abuse on sales of Symproic® 	 Japan> Sales growth of Cymbalta[®], Influenza franchise, ADHD franchise, and Opioid franchises US> Further progress of strategic business collaboration for Symproic[®] and Osphena[®] Preparation for sales growth after launch of a new product (Mulpleta[®])

Strategic Investment for Sustainable Growth 50 NG for your

Development of XofluzaTM is in its final stage

Favorable opportunity to invest in other growth drivers

New investment to expand pipeline for sustainable growth



Strategic Investment (ca. 20 B yen)

New investment to expand pipeline for launches beyond 2020 and to introduce new technologies

Focus resources on the 7 high-priority projects* by strengthening total cost management, although ordinary R&D expenses will be lower than in FY2017

Strategic investment (ca. 20 B yen) in R&D is planned for sustainable growth

Statements of Income Forecasts



	FY2018	forecasts	FY2017	Y or	ı Y
	Full year	1H	Results	Change (%)	Change (B yen)
Sales	346.5	164.0	344.7	0.5	1.8
Cost of sales	^{16.7} 58.0	^{16.5} 27.0	^{21.4} 73.9	(21.5)	(15.9)
Gross profit	288.5	137.0	270.8	6.6	17.7
	48.9	56.4	45.1		
SG&A expenses	169.5	92.5	155.5	9.0	14.0
Selling & administrative expenses	29.6 102.5 19.3	32.0 52.5 24.4	^{27.7} 95.6	7.2	6.9
R&D expenses	67.0	40.0	59.9	11.8	7.1
Ordinary R&D expenses*	47.0	25.0	59.9	(21.6)	(12.9)
Strategic investment	20.0	15.0	_	-	-
Operating income	34.3 119.0	^{27.1} 44.5	^{33.4} 115.2	3.3	3.8
Non-operating income & expenses	P21.0	P10.0	P23.5	-	(2.5)
Ordinary income	40.4 140.0	^{33.2} 54.5	^{40.2} 138.7	0.9	1.3
Profit attributable to owners of parent	111.0	43.1	108.9	2.0	2.1



Sales by Segments Forecasts



	FY2018 F	orecasts	FY2017	Υo	n Y
	Full year	1H	Results	Change (%)	Change (B yen)
Prescription drugs	119.3	52.3	139.2	(14.3)	(19.9)
Overseas subsidiaries/export	29.8	13.6	23.6	26.2	6.2
Shionogi Inc.	10.9	5.0	10.6	2.9	0.31
Osphena ®	4.1	2.1	3.7	12.0	0.44
C&O	12.4	5.8	6.9	80.1	5.5
Contract manufacturing	12.1	5.6	16.9	(28.7)	(4.9)
OTC and quasi- drugs	7.4	3.4	7.2	1.7	0.12
Royalty income	175.5	87.8	155.0	13.2	20.4
HIV franchise	124.9	58.7	103.5	20.7	21.4
Crestor [®]	21.1	10.6	22.6	(6.6)	(1.5)
Others	29.5	18.5	29.0	1.7	0.49
Others	2.5	1.3	2.6	(4.5)	(0.12)
Total	346.5	164.0	344.7	0.5	1.8



Sales Forecasts for Prescription Drugs in Japan

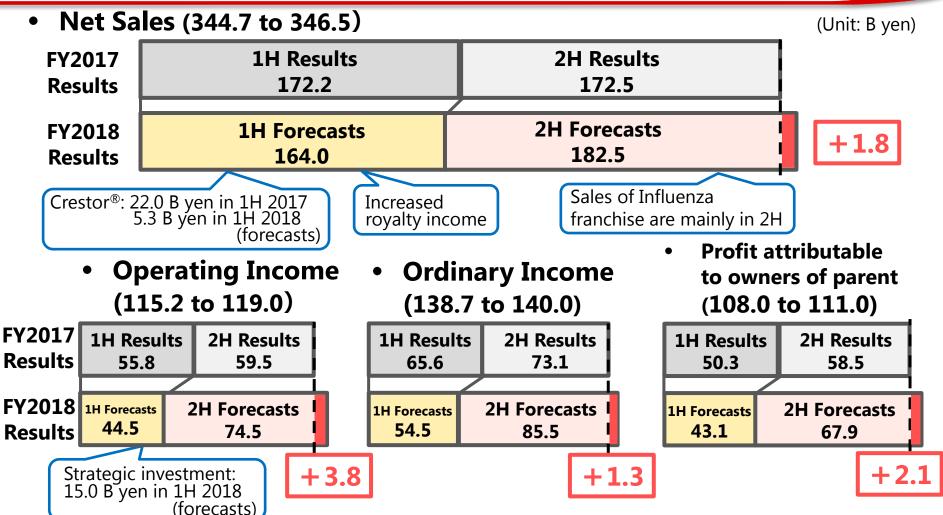


	FY2018 Fo	orecasts	FY2017	Υo	n Y
	Full year	1H	Results	Change (%)	Change (B yen)
Cymbalta [®]	26.0	12.1	23.5	10.5	2.5
Intuniv [®]	5.0	1.9	1.9	165.2	3.1
Xofluza [™]	13.0	1.3	2.4	439.1	10.6
Rapiacta [®]	1.1	0.06	3.3	(66.4)	(2.2)
Brightpoc® Flu	1.1	0.11	1.1	(6.0)	(0.07)
OxyContin [®] franchise	9.1	4.2	8.7	4.7	0.40
Symproic [®]	1.2	0.48	0.60	95.6	0.57
Total of Strategic Products	56.4	20.3	41.6	35.8	14.9
Actair [®]	0.15	0.06	0.12	23.8	0.03
Mulpleta [®]	0.23	0.12	0.16	43.9	0.07
Pirespa [®]	6.0	3.1	6.5	(7.6)	(0.49)
Total of New Products	62.8	23.5	48.6	29.2	14.2
Crestor [®]	9.7	5.3	29.3	(67.0)	(19.6)
Irbetan® franchise	6.4	3.6	14.6	(56.0)	(8.2)
Others	40.4	19.9	46.8	(13.5)	(6.3)
Prescription drugs	119.3	52.3	139.2	(14.3)	(19.9)



Financial Forecasts for FY2018





Income and profit growth will be achieved in the full-year, although decreases in income and profit are forecasted in 1H





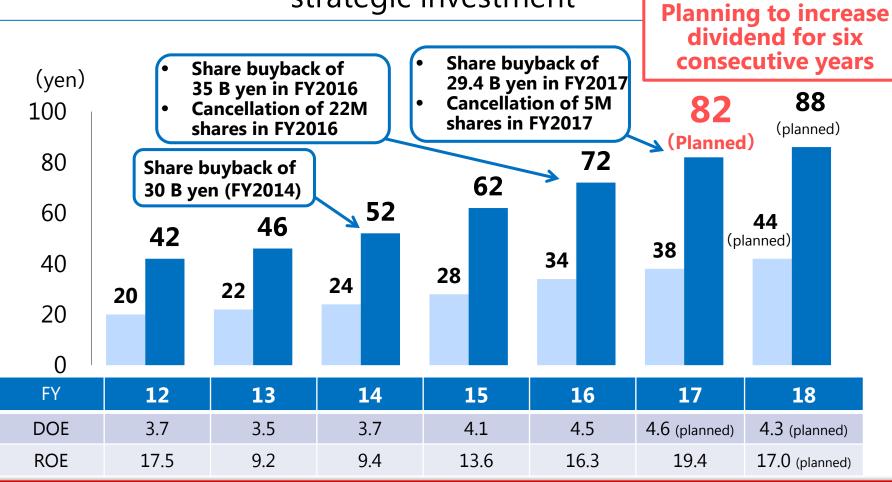
3. Shareholder Return



Shareholder Return Policy of Shionogi



Maximizing corporate value by balancing three key factors : return to shareholders, investment for further growth, and strategic investment





Appendix



KPIs - Results in FY2017 -



		FY2020 target	FY2017 target	FY2017 results	FY2016 results
	Sales of new products*	200 B yen	53.1 B yen	55.5 B yen	43.9 B yen
Growth	Ordinary Income	150 B yen	132.0 B yen	138.7 B yen	123.0 B yen
Efficiency	ROIC**	Over 13.5%	13.4%	14.9%	13.3%
	CCC***	5.5 months	6.3 months	6.2 months	6.7 months
	Original pipeline ratio	Over 50%	Over 50%	73.9%	68.2%
Shareholder return	ROE	Over 15.0%	16.3%	19.4%	16.3%
	DOE	Over 4.0%	4.3%	4.6% (planned)	4.5%

SHIONOGI

^{**} Return on invested capital

KPIs - Target in FY2018 -



Growth

Sales of new products*: 72.1 B yen, +29.9% (200.0 B yen)

• Ordinary income: 140.0 B yen (150.0 B yen)

Efficiency

• ROIC: Over 14.5% (Over 13.5%)

• CCC: 6.1 months (5.5 months)

• Original pipeline ratio: Over 50% (Over 50%)

Shareholder return

• **ROE:** Over 17.0% (Over 15.0%)

• DOE: 4.3% (Over 4.0%)

Inside of () are 2020 target



Growth Sales in New Products /Influence of Generic Competitors



(Unit: B yen)

New Products, Crestor®, Irbetan® franchise	Forecasts*	Results	Main Variation Factors
Sales growth of new products (e.g. Cymbalta®)	+8.6	+9.5	 Sales growth of strategic products Favorable sales growth of XofluzaTM after launch
Sales decrease of Crestor® and Irbetan® franchise	(9.2)	(14.5)	 Share capture by generic competitors
Long-Listed Drugs	Forecasts*	Results	Main Variation Factors
Sales decrease of long-listed drugs (e.g. Flomox®) and decrease in national stockpile of Rapiacta®	(8.4)	(8.8)	Progressed as expected
Transfer of marketing rights of 24 long- listed drugs	(4.9)	(4.9)	Progressed as expected
Total of Prescription Drugs in Japan	(13.9)	(18.8)	

Sales growth of new products could not make up for sales decrease of Crestor® due to higher than forecasted share capture by generic competitors



Target Milestones and Progress in FY2017 (as of May 2018)



Areas	Product	As of Apr. 1, 2017	Target for FY2017
Infectious	Cefiderocol Multidrug-resistant Gram-negative bacterial infections	US: Preparation for NDA submission	US: NDA submission
disease	Baloxavir marboxil Influenza virus infection	Global: Japan: Phase III Phase III (pediatric)	Japan: NDA submission
	Intuniv ® ADHD (pediatric)	Japan: Approval	Japan: Launch
	Symproic ® Opioid-induced constipation	Japan: Approval	Japan: Launch
	Symproic ® Opioid-induced constipation	US: Approval	US: Launch
Pain/CNS	Oxycodone Treatment of moderate to severe chronic pain	Japan: NDA submission	Japan: Launch
	Oxycodone Tamper resistant formulation	Japan: NDA submission	Japan: Launch
	Lisdexamfetamine ADHD (pediatric)	Japan: Preparation for NDA submission	Japan: NDA submission
	Cymbalta ® Depression (pediatric)	-	Japan: Phase III
	S-600918 Neuropathic pain	Japan: Phase I	Phase II (regions to be determined)
Frontier	Mulpleta® Thrombocytopenia associated with chronic liver disease	Global: Phase III	US, EU: NDA submission
rrontier	Actair® Pediatric allergic rhinitis caused by house-dust mite allergen	Japan: NDA submission	Japan: Approval



Target Milestones for FY2018 : Approvals and NDA submission



Product (indication)	Phase I	Phase II	Phase III	NDA submission	Approval
Mulpleta® (Thrombocytopenia associated with chronic liver disease)				US (2017.12) EU (2018.1)	US
Rizmoic [®] (Opioid-induced constipation)				EU (2017.3)	EU
Lisdexamfetamine (ADHD [pediatric])				Japan (2017.4)	Japan
Xofluza TM (Influenza virus infection)			Global: ongoing	US 🙃	US
Xofluza TM , granule (Influenza virus infection)			Japan: ongoing	Japan	
Cefiderocol (Multidrug-resistant Gram- negative bacterial infections)			Global: ongoing	US	
Intuniv [®] (ADHD [adult])			Japan: Extension study, ongoing	Japan	



Target Milestones for FY2018 : Phase I ~ III



Product (indication)	Phase I	Phase II	Phase III	NDA submission	Approval
Xofluza™ (Influenza virus infection [prophylaxis])			Asia (Japan, Taiwan): initiated		
OxyContin®TR (Treatment of moderate to severe chronic pain)			Japan: initiated		
S-120083 (Inflammatory pain)		US: completed			
S-588410 (Bladder cancer)		Japan, EU: completed			
S-600918 (Neuropathic pain or Refractory chronic cough)		Japan: initiated			
S-770108 (Idiopathic pulmonary fibrosis)	Japan: completed				
S-637880 (Neuropathic pain)	Japan: completed				
S-005151 (Acute ischemic stroke)	Japan: initiated				
S-004992 (Tuberculosis)	Asia (China) : initiated				30

Pipeline (as of May 2018)



Preclinical	Phase I	Phase II	Phase III	Filed
Influenza virus infection	Global	Cefiderocol Multidrug-resistant Gram-negative bacterial infections	Baloxavir marboxil Influenza virus infection	Rizmoic® (EU) Opioid-induced constipation
HIV virus infection	S-004992*	S-120083 Inflammatory pain	Cefiderocol Multidrug-resistant Gram-negative bacterial infections	Mulpleta® (US) Thrombocytopenia
Bacterial infection Antibody drug candidate	Tuberculosis S-117957 Insomnia	S-707106 Type2 diabetes	bucterial infections	Mulpleta® (EU) Thrombocytopenia
against pseudomonas	S-237648 Obesity	S-488210 Head and neck squamous cell carcinoma		
Fungus infection		epertinib Malignant tumor		
Fungus infection		S-588410 Bladder cancer		
Peptide	In Japan	Cefiderocol Multidrug-resistant Gram-negative bacterial infections	Cefiderocol Multidrug-resistant Gram-negative	Xofluza™
Vaccine for prevention	S-637880	S-237648 Obesity	Multidrug-resistant Gram-negative bacterial infections Intuniv®	Influenza virus infection (oral, granule)
ADHD	Neuropathic pain	S-525606	ADHD (adult) Cymbalta®	Oxycodone Moderate to severe chronic pain
Opioid	S-600918 Neuropathic pain	Allergic rhinitis caused by Japanese cedar allergen S-588410 Bladder cancer	Depression (pediatric) S-588410	Lisdexamfetamine ADHD (pediatric)
Peptide	S-010887	5 500 120 Bladder Carreer	Esophageal cancer	
Alzheimer's disease	Neuropathic pain			
Diabetes	S-770108 Idiopathic pulmonary fibrosis			
Obesity	S-005151* Acute ischemic stroke			
Hypertrophic scars	Acute ischemic stroke			• Infectious diseases
Cancer metastasis				• Pain/CNS
Adjuvant				• Other
Peptide				- Other



Pipeline (as of May 2018)



Preclinical	Phase I	Phase II	Phase III	Filed
Out-licensed	GSK3342830 Multidrug-resistant Gramnegative bacterial infections		Treatment for HIV infection GEMINI study (untreated) TANGO study (maintainance) CAB LAP Prevention for HIV infection CAB+RPV LAP Treatment for HIV infection Janssen/Shionogi BACE inhibitor* Alzheimer's disease	Osphena® Vaginal dryness associated with postmenopausal VVA
				• Infectious diseases
				• Pain/CNS
				Others



Target Milestones for Launch of Products



FY2017 (Achieved)	FY2018	FY2019				
In Japan						
Symproic® Intuniv® ADHD (pediatric) Oxycodone Tamper resistant formulation Actair® Pediatric allergic rhinitis caused by house-dust mite allergen Xofluza TM (adult, pediatric)	Lisdexamfetamine ADHD (pediatric)	Intuniv® ADHD (adult) Xofluza TM (granule)				
Global						
Symproic ®(US)	Mulpleta® (US) Rizmoic® (EU) Baloxabir marboxi	Cefiderocol(US) Mulpleta®(EU) il (US)				
		Baloxabir marboxil (Taiwan)				
Out-licensed						
Juluca [®] (DTG/RPV)(US)	Juluca® (DTG/RPV) (EU) Osphena® (US) Vaginal dryness associated with postmenopausal VVA	DTG + 3TC				



Definition of New Products (in Updates to SGS2020)



Pain/ CNS

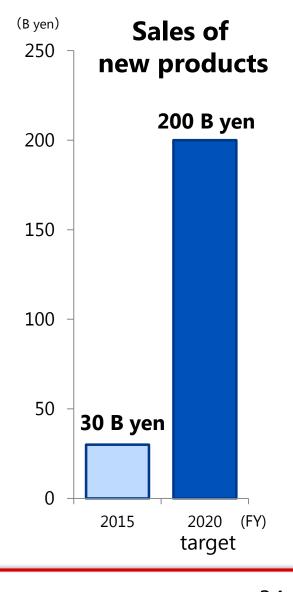
- Cymbalta[®]
- OxyContin[®] tamper resistant formulation, OxiNorm[®], OxiFast[®]
- Naldemedine*
- Guanfacine hydrochloride, lisdexamfetamine

Infectious diseases

- S-033188
- Cefiderocol (S-649266)
- Rapiacta®, flu diagnosis kit

Others

- Pirespa[®]
- Mulpleta® (S-888711)
- Actair[®]
- Glashvista®
- Osphena[®] (Senshio[®])





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